

Quarterly Financial Data

Full Year of Fiscal Year Ended March 31, 2009

May 15, 2009

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CONSOLIDATED BALANCE SHEETS

million yen

	FY 2008	FY 2009			
	4Q As of Mar. 31, 2008	1Q As of Jun. 30, 2008	2Q As of Sep. 30, 2008	3Q As of Dec. 31, 2008	4Q As of Mar. 31, 2009
Current assets	18,534	20,301	19,122	17,168	14,479
Cash and cash equivalents	3,879	3,798	3,616	4,061	4,017
Trade notes and accounts receivable	9,564	10,876	10,488	8,392	6,221
Inventories	4,110	4,641	4,241	3,986	3,391
Other current assets	980	984	775	728	850
Fixed assets	11,379	11,600	11,383	9,483	9,313
Tangible fixed assets	9,060	9,369	9,288	8,521	8,187
Intangible fixed assets	1,606	1,521	1,436	236	220
Investments and other assets	712	710	659	724	904
Total assets	29,914	31,902	30,505	26,651	23,793
Current liabilities	14,186	15,982	13,058	12,278	11,385
Trade notes and accounts payable	6,081	6,631	5,752	5,115	3,537
Short-term interest-bearing debt	6,444	7,324	5,450	5,634	5,888
Other current liabilities	1,660	2,026	1,855	1,529	1,958
Long-term liabilities	6,189	5,938	7,900	7,876	7,161
Long-term interest-bearing debt	2,839	2,510	4,597	4,439	4,350
Other Long-term liabilities	3,350	3,427	3,302	3,437	2,810
Total liabilities	20,376	21,920	20,959	20,155	18,546
Total net assets	9,538	9,981	9,546	6,496	5,247
Total liabilities and net assets	29,914	31,902	30,505	26,651	23,793
interest-bearing debt	9,284	9,835	10,048	10,073	10,239
interest-bearing debt (except lease unpaid)	9,101	9,636	9,894	9,999	9,895

CONSOLIDATED STATEMENTS OF INCOME

million yen

	FY 2009						
	1Q Apr 08 - Jun 08	2Q Jul 08 - Sep 08	3Q Oct 08 - Dec 08	4Q Jan 09 - Mar 09	1st Half Apr 08 - Sep 08	2nd Half Oct 08 - Mar 09	Full Year Apr 08 - Mar 09
Net sales	11,315	10,885	9,051	6,236	22,201	15,287	37,488
Cost of sales	8,818	8,600	7,307	5,885	17,419	13,193	30,612
Gross profit	2,496	2,285	1,744	350	4,781	2,094	6,876
(Gross profit ratio)	(22.1 %)	(21.0 %)	(19.3 %)	(5.6 %)	(21.5 %)	(13.7 %)	(18.3 %)
Selling, general and administrative expenses	2,349	2,252	2,191	1,590	4,601	3,781	8,383
(Selling, general and administrative expenses ratio)	(20.8 %)	(20.7 %)	(24.2 %)	(25.5 %)	(20.7 %)	(24.7 %)	(22.4 %)
Operating income	147	32	-446	-1,240	179	-1,687	-1,507
(Operating income ratio)	(1.3 %)	(0.3 %)	(-4.9 %)	(-19.9 %)	(0.8 %)	(-11.0 %)	(-4.0 %)
Non-operating revenues (expenses)	128	-30	-180	104	98	-75	22
Ordinary income	275	2	-627	-1,135	277	-1,762	-1,484
(Ordinary income ratio)	(2.4 %)	(0.0 %)	(-6.9 %)	(-18.2 %)	(1.3 %)	(-11.5 %)	(-4.0 %)
Extraordinary gain (loss)	-1	-47	-1,463	-1,129	-48	-2,593	-2,641
Income before income taxes	274	-45	-2,091	-2,264	229	-4,356	-4,126
Income taxes	113	28	-83	-510	142	-593	-451
Minority interests	97	22	-19	-180	119	-200	-80
Net income	63	-96	-1,987	-1,574	-32	-3,562	-3,595
(Net income ratio)	(0.6 %)	(-0.9 %)	(-22.0 %)	(-25.2 %)	(-0.1 %)	(-23.3 %)	(-9.6 %)
Capital investment	515	527	794	83	1,042	877	1,919
Depreciation cost	387	399	534	414	787	949	1,736
Research and development cost	114	142	125	134	257	260	517

CONSOLIDATED STATEMENTS OF CASH FLOWS

million yen

	FY 2009						
	1Q Apr 08 - Jun 08	2Q Jul 08 - Sep 08	3Q Oct 08 - Dec 08	4Q Jan 09 - Mar 09	1st Half Apr 08 - Sep 08	2nd Half Oct 08 - Mar 09	Full Year Apr 08 - Mar 09
Cash flows from operating activities	-181	194	940	-166	12	773	786
Cash flows from investing activities	-463	-636	-173	20	-1,099	-152	-1,252
Cash flows from financing activities	500	299	-26	50	799	24	824
Effect of exchange rate changes on cash and cash equivalents	58	-66	-265	110	-8	-154	-162
Net increase (decrease) in cash and cash equivalents	-86	-209	475	15	-295	491	195
Cash and cash equivalents at the beginning of the year	3,476	3,390	3,181	3,657	3,476	3,181	3,476
Cash and cash equivalents at the end of the period	3,390	3,181	3,657	3,672	3,181	3,672	3,672

BUSINESS SEGMENTS

million yen

	FY 2009						
	1Q Apr 08 - Jun 08	2Q Jul 08 - Sep 08	3Q Oct 08 - Dec 08	4Q Jan 09 - Mar 09	1st Half Apr 08 - Sep 08	2nd Half Oct 08 - Mar 09	Full Year Apr 08 - Mar 09
Precision springs							
Net sales	4,893	4,683	3,624	2,777	9,577	6,402	15,979
Operating income	62	63	-161	-483	125	-645	-519
(Operating income ratio)	(1.3 %)	(1.3 %)	(-4.5 %)	(-17.4 %)	(1.3 %)	(-10.1 %)	(-3.2 %)
Precision component parts							
Net sales	2,319	2,132	1,711	855	4,452	2,566	7,018
Operating income	193	51	-70	-256	244	-327	-82
(Operating income ratio)	(8.3 %)	(2.4 %)	(-4.1 %)	(-30.0 %)	(5.5 %)	(-12.8 %)	(-1.2 %)
Motors							
Net sales	1,283	1,254	1,241	928	2,537	2,169	4,707
Operating income	20	-29	8	-247	-9	-238	-248
(Operating income ratio)	(1.6 %)	(-2.3 %)	(0.7 %)	(-26.7 %)	(-0.4 %)	(-11.0 %)	(-5.3 %)
Plastics							
Net sales	2,818	2,815	2,474	1,674	5,633	4,148	9,782
Operating income	-126	-57	-224	-256	-183	-480	-664
(Operating income ratio)	(-4.5 %)	(-2.0 %)	(-9.1 %)	(-15.3 %)	(-3.3 %)	(-11.6 %)	(-6.8 %)
Consolidated							
Net sales	11,315	10,885	9,051	6,236	22,201	15,287	37,488
Operating income	147	32	-446	-1,240	179	-1,687	-1,507
(Operating income ratio)	(1.3 %)	(0.3 %)	(-4.9 %)	(-19.9 %)	(0.8 %)	(-11.0 %)	(-4.0 %)

Sales Composition Ratio

Precision springs	43.2 %	43.0 %	40.1 %	44.5 %	43.1 %	41.9 %	42.6 %
Precision component parts	20.5 %	19.6 %	18.9 %	13.7 %	20.1 %	16.8 %	18.7 %
Motors	11.3 %	11.5 %	13.7 %	14.9 %	11.4 %	14.2 %	12.6 %
Plastics	24.9 %	25.9 %	27.3 %	26.9 %	25.4 %	27.1 %	26.1 %

GEOGRAPHICAL SEGMENTS

million yen

	FY 2009						
	1Q Apr 08 - Jun 08	2Q Jul 08 - Sep 08	3Q Oct 08 - Dec 08	4Q Jan 09 - Mar 09	1st Half Apr 08 - Sep 08	2nd Half Oct 08 - Mar 09	Full Year Apr 08 - Mar 09
Japan							
Net sales	8,924	8,622	7,467	5,048	17,547	12,515	30,063
Operating income	-6	-127	-435	-1,091	-133	-1,526	-1,660
(Operating income ratio)	(-0.1 %)	(-1.5 %)	(-5.8 %)	(-21.6 %)	(-0.8 %)	(-12.2 %)	(-5.5 %)
United States							
Net sales	604	469	361	381	1,074	743	1,817
Operating income	82	44	-33	-62	127	-95	31
(Operating income ratio)	(13.7 %)	(9.5 %)	(-9.2 %)	(-16.3 %)	(11.8 %)	(-12.9 %)	(1.7 %)
Europe							
Net sales	364	320	206	180	685	387	1,072
Operating income	53	28	-22	-1	81	-23	57
(Operating income ratio)	(14.5 %)	(8.8 %)	(-10.7 %)	(-0.6 %)	(11.8 %)	(-6.1 %)	(5.3 %)
Asia							
Net sales	1,420	1,473	1,015	625	2,894	1,641	4,535
Operating income	48	72	29	-77	121	-47	73
(Operating income ratio)	(3.4 %)	(4.9 %)	(2.9 %)	(-12.3 %)	(4.2 %)	(-2.9 %)	(1.6 %)
Consolidated							
Net sales	11,315	10,885	9,051	6,236	22,201	15,287	37,488
Operating income	147	32	-446	-1,240	179	-1,687	-1,507
(Operating income ratio)	(1.3 %)	(0.3 %)	(-4.9 %)	(-19.9 %)	(0.8 %)	(-11.0 %)	(-4.0 %)

Sales Composition Ratio

Japan	78.9 %	79.3 %	82.5 %	80.9 %	79.1 %	81.9 %	80.2 %
United States	5.3 %	4.3 %	4.0 %	6.1 %	4.8 %	4.9 %	4.8 %
Europe	3.2 %	2.9 %	2.3 %	2.9 %	3.1 %	2.5 %	2.9 %
Asia	12.6 %	13.5 %	11.2 %	10.0 %	13.0 %	10.7 %	12.1 %

NON-CONSOLIDATED STATEMENTS OF INCOME

million yen

	FY 2009						
	1Q Apr 08 - Jun 08	2Q Jul 08 - Sep 08	3Q Oct 08 - Dec 08	4Q Jan 09 - Mar 09	1st Half Apr 08 - Sep 08	2nd Half Oct 08 - Mar 09	Full Year Apr 08 - Mar 09
Net sales	2,762	2,657	2,233	1,510	5,419	3,743	9,162
Cost of sales	2,254	2,194	1,931	1,498	4,448	3,429	7,878
Gross profit	507	462	301	11	970	313	1,284
(Gross profit ratio)	(18.4 %)	(17.4 %)	(13.5 %)	(0.8 %)	(17.9 %)	(8.4 %)	(14.0 %)
Selling, general and administrative expenses	619	628	558	440	1,247	998	2,245
(Selling, general and administrative expenses ratio)	(22.4 %)	(23.6 %)	(25.0 %)	(29.2 %)	(23.0 %)	(26.7 %)	(24.5 %)
Operating income	-111	-165	-256	-428	-276	-685	-961
(Operating income ratio)	(-4.0 %)	(-6.2 %)	(-11.5 %)	(-28.4 %)	(-5.1 %)	(-18.3 %)	(-10.5 %)
Non-operating revenues (expense)	201	-27	-35	-20	174	-56	118
Ordinary income	90	-192	-292	-448	-102	-741	-843
(Ordinary income ratio)	(3.3 %)	(-7.3 %)	(-13.1 %)	(-29.7 %)	(-1.9 %)	(-19.8 %)	(-9.2 %)
Extraordinary gain (loss)	-28	-18	-1,955	-1,050	-47	-3,006	-3,053
Income before income taxes	61	-211	-2,247	-1,499	-149	-3,747	-3,896
Income taxes	4	4	4	4	9	9	18
Net income	56	-215	-2,252	-1,504	-158	-3,756	-3,915
(Net income ratio)	(2.1 %)	(-8.1 %)	(-100.9 %)	(-99.6 %)	(-2.9 %)	(-100.4 %)	(-42.7 %)